



MAKE WAVES.

SP091

# Capital Development & Strategic Vision Plan

NAC  
w|m

*The Team & Process*  
*October 19, 2023*

# AGENDA

- Introductions
- Consultant Team Overview
- Project Process
- Visioning
- Next Steps

# MEET THE TEAM



**Ron van der Veen**  
Principal-in-Charge  
Architect



**Brodie Bain**  
Lead Planner  
Architect / Campus Planner



**Korin Nabozny**  
Project Manager  
Architect / Campus Planner



**Ken Pirie**  
Urban Designer /  
Campus Planner



**Lara Rose**  
Landscape Architect



**Saumya Kini**  
Urban Designer /  
Campus Planner



# TRIBAL LANDS STATEMENT

We gather today on the ancestral homelands of the **Coast Salish Peoples**, who have lived in the Salish Sea basin, throughout the San Juan Islands and the North Cascades watershed, from time immemorial. Please join me in expressing our deepest respect and gratitude for our **Indigenous neighbors, the Lummi Nation and Nooksack Tribe**, for their enduring care and protection of our shared lands and waterways.

**Bellingham:** Lummi Nation and the Nooksack Tribe

**Anacortes:** Samish Indian Nation and the Swinomish Indian Tribal Community

**Everett:** Tulalip Tribes, the Snohomish, the Stillaguamish Tribe and the Sauk-Suiattle Tribe

**Kitsap Peninsula:** Suquamish Tribe and the Port Gamble S'Klallam Tribe

**Olympic Peninsula:** The Hoh Tribe, Jamestown S'Klallam Tribe, Lower Elwha Klallam Tribe, Makah Indian Tribe, Quileute Tribe, Quinault Indian Nation, Port Gamble S'Klallam Tribe and the Skokomish Tribe.

**Seattle:** Duwamish, Suquamish, Nisqually, Snoqualmie and Muckleshoot tribes.

# MEET THE TEAM: PLANNING EXPERIENCE

## **Brodie Bain, FAIA**

Texas A&M Central TX  
Delaware State University  
University of Chicago  
Yukon University  
Zhengzhou Institute of Finance  
Economics

## **Oregon State University**

California State University Long Beach  
Central Washington University  
University of Oregon  
University of Washington  
University of Washington Bothell  
University of Washington Tacoma  
University of Fraser Valley  
Washington State University  
State University of New York

## **Montana Tech**

University of Alaska Southeast  
Montana State University  
The Ohio State University  
Western Washington University  
Auraria Campus, Denver  
Pepperdine University

## **Seattle University**

Duke University  
Stanford University  
University of Southern California  
Simpson College  
Seattle Pacific University

## **Pacific Lutheran University**

American University of Beirut

## **University of Puget Sound**

## **Northwest University**

Lewis & Clark College  
University of Virginia

## **Northwest Indian College**

## **Saint Martin's University**

## **Mars Hill Graduate School**

## **Portland Community College**

## **Bellevue College**

Clover Park Technical College

## **Bates Technical College**

## **South Seattle College**

## **Edmonds Community College**

Green River Community College

Cascadia Community College

## **Concordia University**

## **NAC**

## **Montana Tech**

## **Bellevue College**

## **Central Washington University**

University of Providence  
Spokane Falls Community College  
Spokane Community College  
University of Idaho

Auraria Higher Education Center

University of Montana

Whitworth University

Red Rocks Community College

## **University of Puget Sound**

## **Cal State University DH\***

## **Concordia University\***

## **Saint Martins University\***

## **University of Washington**

Colorado School of Mines

Pilchuck Glass School

University of Arizona

WSU Spokane

Baylor University\*

Lewis & Clark College

## **Walker Macy**

## **Central Washington University**

Eastern Washington University

Evergreen State College

Gonzaga University

Grays Harbor College

Lewis & Clark College

OHSU

## **Oregon State University**

Oregon State University, Cascades

Oregon State University, Hatfield Marine

Science Center

Pacific University

Peninsula College

## **Portland Community College**

Portland State University

Seattle University

University of Alaska Anchorage

University of California Berkeley

UC Davis

UC Riverside

UC San Diego

Scripps Institution of Oceanography

UC Santa Cruz

University of Idaho

University of Oregon

University of Portland

## **University of Puget Sound**

## **University of Washington**

UW Bothell

Washington State University

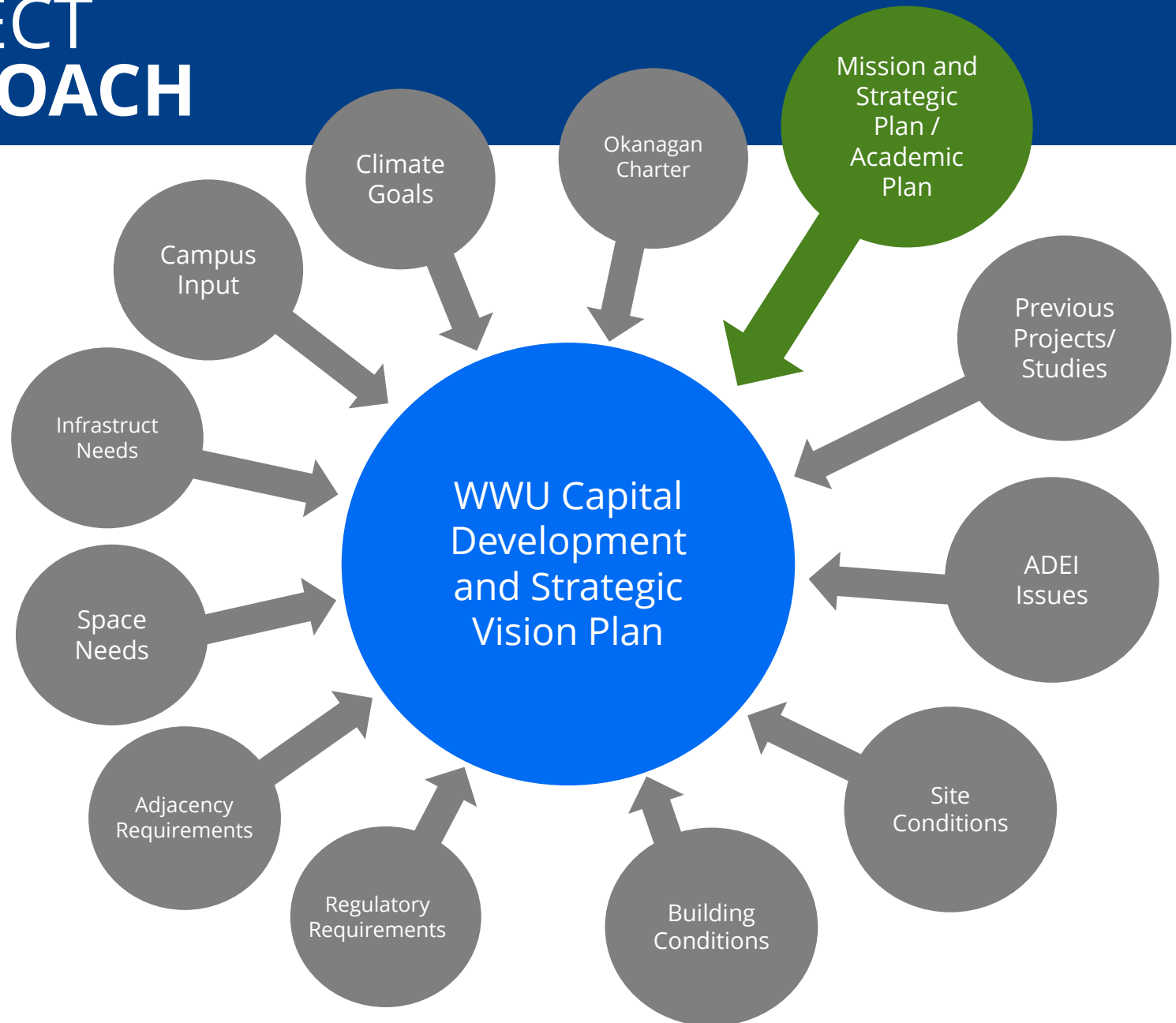
WSU North Puget Sound Campus

WSU Vancouver

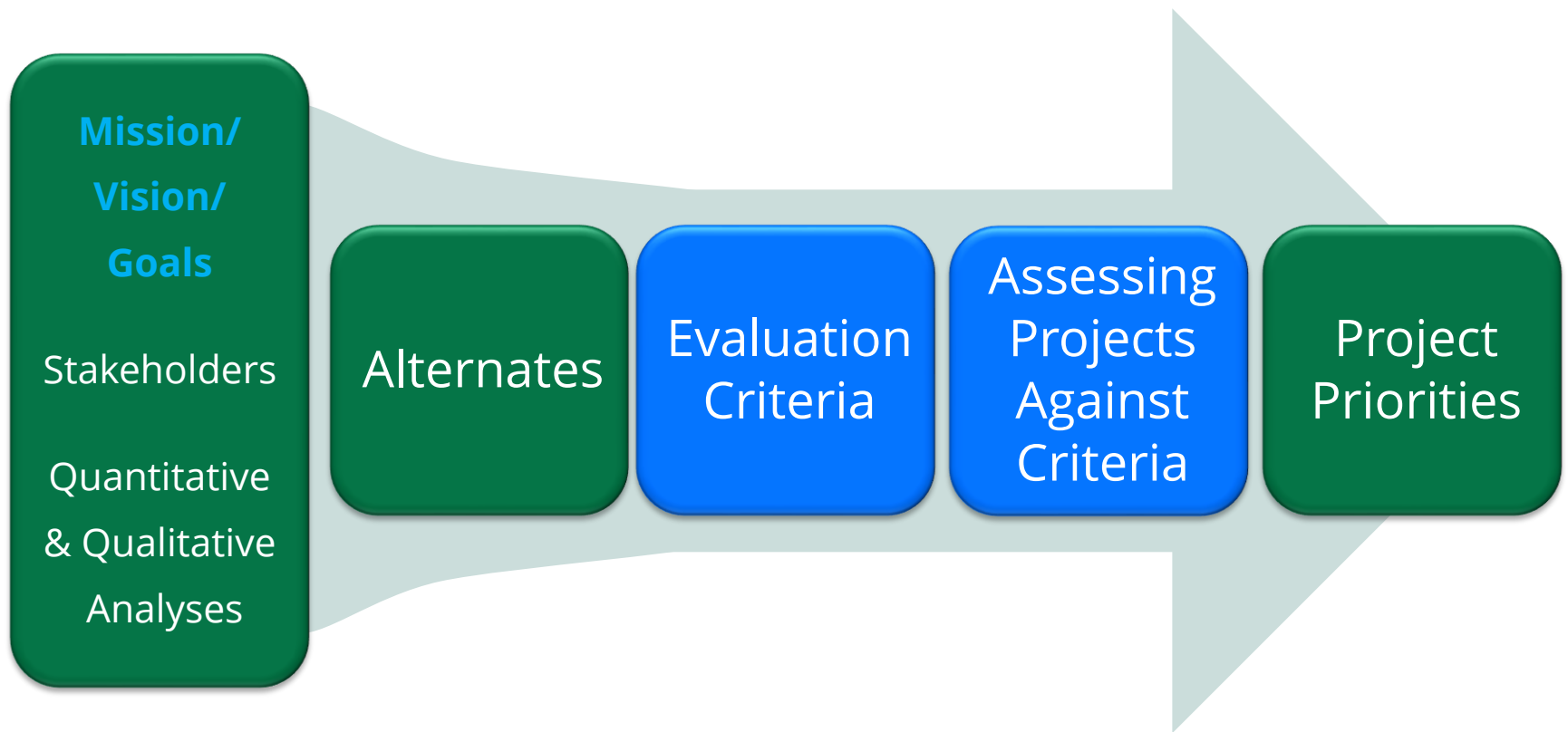
Whitman College

Willamette University

# PROJECT APPROACH



# STRATEGIC AND INTEGRATED PLANNING



# PLAN DEVELOPMENT AND DELIVERABLES

- Vision/Goals/Guiding Principles
- Composite Plan/3-D Renderings
- Conceptual Diagrams/ Plans
- Projects List
- Phasing Plan
- Supporting Documents



*University of Montana Student Life Master Plan*



# PLAN DEVELOPMENT AND DELIVERABLES



*\* Work completed by Brodie Bain while at another firm*

*University of Oregon Physical Framework Vision*

# PLAN DEVELOPMENT AND DELIVERABLES

## ESTIMATED TIME FRAME:

POTENTIAL TEXT AMENDMENT OR REZONE

COMPLETE MIMP PROCESS

1. 4 & 6 NICKERSON EXPANSION SPACE (SITE G)  
ESTIMATED COST: N/A

RELOCATE HEALTH SCIENCES  
RELOCATE FINANCE  
RELOCATE UNIVERSITY COMMUNICATIONS

2. CREATE NEW STUDENT CENTER (SITE A)<sup>1</sup>  
ESTIMATED COST: \$43,900,000

RELOCATE WETER HALL  
FUNCTIONS TO NICKERSON RENTAL  
(INCLUDES KSPU)  
RELOCATE SOME/ALL SUB FUNCTIONS TO NEW STUDENT CENTER

3. CREATE NEW WELCOME CENTER (SITE B)<sup>1</sup>  
ESTIMATED COST: \$17,000,000

RELOCATE BOOKSTORE FUNCTIONS  
RELOCATE FOOD SERVICE FROM SUB

4. BUILD NEW E&G BUILDING AT SUB (SITE C)  
ESTIMATED COST: \$72,000,000

RELOCATE MARSTON HALL FUNCTIONS

5. MARSTON SITE FUTURE OPEN SPACE (SITE E)  
ESTIMATED COST: \$3,200,000

ENCLOSURE FOR PBX AT MARSTON SITE

ESTIMATED SUBTOTAL: \$136,100,000

## PRIORITY PROJECTS IMPLEMENTED EITHER BY OTHERS, OR BASED ON INCREASES IN ENROLLMENT AND/OR POLICY CHANGES

BUILD NEW MIXED USE WITH RETAIL & PARKING (DEVELOPMENT BY OTHERS) (SITE D)  
ESTIMATED COST: N/A

BUILD CHA HOUSING WITH PARKING (SITE I)  
ESTIMATED COST: \$24,000,000

PURCHASE PARCEL/BUILDING ON DRAVUS  
RELOCATE AND DEMO RESIDENTIAL UNITS OFF DRAVIS STREET

BUILD NEW RESIDENCE HALL WITH PARKING (SITE H)  
ESTIMATED COST: \$44,000,000

RELOCATE OUS TO NEW STUDENT CENTER  
PURCHASE APT BUILDING ON DRAVUS  
RELOCATE TO NEW DRAVUS CHA  
RELOCATE AND DEMO RESIDENTIAL UNITS OFF 6TH AVE

ESTIMATED TOTAL: \$204,100,000

## SEQUENCING PLAN: SUMMARY





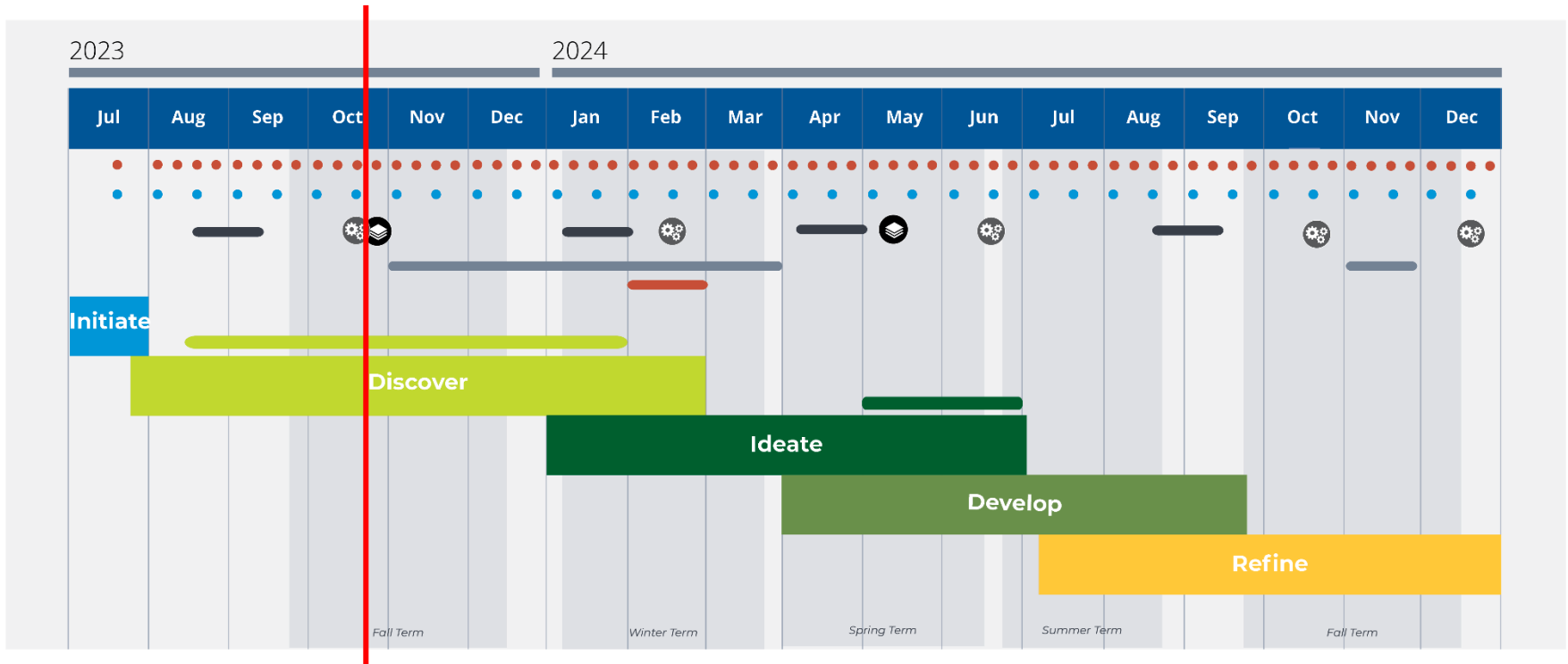
*In the end.....*

***THIS IS YOUR PLAN,  
NOT OUR PLAN***



MAKE WAVES.

# PROCESS



- CORE PROJECT MANAGEMENT TEAM
- FDO (PROJECT LEADERSHIP GROUP)
- PROJECT RESOURCE GROUPS
- CAMPUS SURVEY (with University web and analysis support)

- CAMPUS AT-LARGE
- BOARD OF TRUSTEES
- OTHER UNIVERSITY BUDGET & FACILITY STAKEHOLDERS
- EXTERNAL AGENCIES / PARTNERS  
(Community Colleges (3), City of Bellingham (1), Skagit & Whatcom Counties (2), State of WA (1), Tribes (#?), Community-At-Large? (#?))

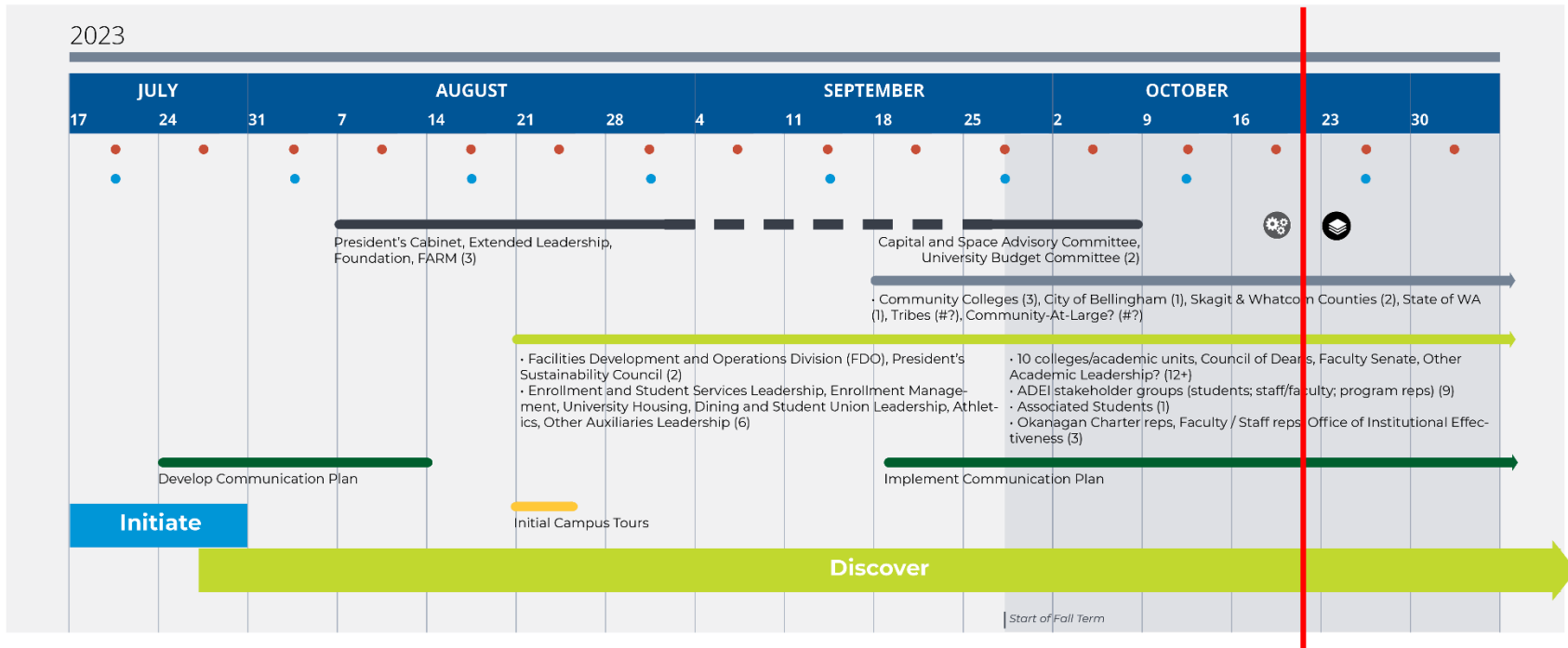


# PROCESS

## Stakeholder Meetings

		Virtual Meetings	In-Person / Hybrid Workshop(s)	On-Line Survey (not included)	Pop-Up Stations/Open Houses	"Tabling"
University Budget & Facility Stakeholders	President's Cabinet (VPs & Officers)	2	2			
	Board of Trustees	2	3			
	Capital Planning & Space Advisory Committee	2	2			
	University Budget Committee & Extended Leadership Team	2	2			
	Foundation	2				
	Steering Committee	Monthly = 9	2			
	Facilities Development & Operations (Project leadership group)	Bi-Wkly = 30				
	FDO (Facilities Management & Operations Representatives)	3			1	1
	President's Sustainability Council	1	1			
Academic Affairs Division	Leaders Group from each College/Academic Unit (10)	10				
	Council of Deans	2				
	Faculty Senate	2				
	Other Academic Affairs Leadership	2				
Enrollment & Student Services	Enrollment & Student Services leadership	2	1			
	Enrollment Management	2				
	University Housing, Dining and Student Union leadership	2				
	Athletics (reports to President) & Campus Recreations (ESS division)	2				
Advocacy Stakeholders	Other Auxiliaries leadership	2				
	ADEI stakeholder groups (faculty/staff employee committees, program reps)	2	2			
	ADEI stakeholder groups (student representatives)		2	1		1
	ADEI additional meetings with groups		5			
	Associated Students (student government)		1			
	Student body			2	2	2
	Okanagan Charter representatives	1	1			
	Faculty/Staff employee representation groups	2				
	Faculty/Staff			1	1	
Office of Institutional Effectiveness	2		vets surveys			
<b>Total</b>		86	24		4	4

# PROCESS



● CORE PROJECT MANAGEMENT TEAM

● FDO (PROJECT LEADERSHIP GROUP)

PROJECT RESOURCE GROUPS

CAMPUS SURVEY (with University web and analysis support)

INITIAL CAMPUS TOURS

CAMPUS AT-LARGE

BOARD OF TRUSTEES

OTHER UNIVERSITY BUDGET & FACILITY STAKEHOLDERS

EXTERNAL AGENCIES / PARTNERS

COMMUNICATION PLAN (NAC to provide process content/graphics and assist with planning)