Capital Development & Strategic Vision Plan

The Team & Process
October 19, 2023
• Introductions
• Consultant Team Overview
• Project Process
• Visioning
• Next Steps
MEET THE TEAM

Ron van der Veen
Principal-in-Charge Architect

Brodie Bain
Lead Planner Architect / Campus Planner

Korin Nabozny
Project Manager Architect / Campus Planner

Ken Pirie
Urban Designer / Campus Planner

Lara Rose
Landscape Architect

Saumya Kini
Urban Designer / Campus Planner
We gather today on the ancestral homelands of the Coast Salish Peoples, who have lived in the Salish Sea basin, throughout the San Juan Islands and the North Cascades watershed, from time immemorial. Please join me in expressing our deepest respect and gratitude for our Indigenous neighbors, the Lummi Nation and Nooksack Tribe, for their enduring care and protection of our shared lands and waterways.

Bellingham: Lummi Nation and the Nooksack Tribe

Anacortes: Samish Indian Nation and the Swinomish Indian Tribal Community

Everett: Tulalip Tribes, the Snohomish, the Stillaguamish Tribe and the Sauk-Suiattle Tribe

Kitsap Peninsula: Suquamish Tribe and the Port Gamble S’Klallam Tribe


Seattle: Duwamish, Suquamish, Nisqually, Snoqualmie and Muckleshoot tribes.
MEET THE TEAM: PLANNING EXPERIENCE

Brodie Bain, FAIA
Texas A&M Central TX
Delaware State University
University of Chicago
Yukon University
Zhengzhou Institute of Finance Economics
Oregon State University
California State University Long Beach
Central Washington University
University of Oregon
University of Washington
University of Washington Bothell
University of Washington Tacoma
University of Fraser Valley
Washington State University
State University of New York
Montana Tech
University of Alaska Southeast
Montana State University
The Ohio State University
Western Washington University
Auraria Campus, Denver
Pepperdine University
Seattle University
Duke University
Stanford University
University of Southern California
Simpson College
Seattle Pacific University
Pacific Lutheran University
American University of Beirut
University of Puget Sound
Northwest University
Lewis & Clark College
University of Virginia
Northwest Indian College

Saint Martin’s University
Mars Hill Graduate School
Portland Community College
Bellevue College
Clover Park Technical College
Bates Technical College
South Seattle College
Edmonds Community College
Green River Community College
Cascadia Community College
Concordia University

NAC
Montana Tech
Bellevue College
Central Washington University
University of Providence
Spokane Falls Community College
Spokane Community College
University of Idaho
Auraria Higher Education Center
University of Montana
Whitworth University
Red Rocks Community College
University of Puget Sound
Cal State University DH*
Concordia University*
Saint Martins University*
University of Washington
Colorado School of Mines
Pilchuck Glass School
University of Arizona
WSU Spokane
Baylor University*
Lewis & Clark College

Walker Macy
Central Washington University
Eastern Washington University
Evergreen State College
Gonzaga University
Grays Harbor College
Lewis & Clark College
OHSU
Oregon State University
Oregon State University, Cascades
Oregon State University, Hatfield Marine Science Center
Pacific University
Peninsula College
Portland Community College
Portland State University
Seattle University
University of Alaska Anchorage
University of California Berkeley
UC Davis
UC Riverside
UC San Diego
Scripps Institution of Oceanography
UC Santa Cruz
University of Idaho
University of Oregon
University of Portland
University of Puget Sound
University of Washington
UW Bothell
Washington State University
WSU North Puget Sound Campus
WSU Vancouver
Whitman College
Willamette University
Mission/Vision/Goals
Stakeholders
Quantitative & Qualitative Analyses
Alternates
Evaluation Criteria
Assessing Projects Against Criteria
Project Priorities
PLAN DEVELOPMENT AND DELIVERABLES

- Vision/Goals/Guiding Principles
- Composite Plan/3-D Renderings
- Conceptual Diagrams/Plans
- Projects List
- Phasing Plan
- Supporting Documents

*University of Montana Student Life Master Plan*
PLAN DEVELOPMENT AND DELIVERABLES

* Work completed by Brodie Bain while at another firm.

University of Oregon Physical Framework Vision
PLAN DEVELOPMENT AND DELIVERABLES

ESTIMATED TIME FRAME:

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<tr>
<th>Potential Text Amendment or Rezone</th>
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<tbody>
<tr>
<td>Complete MIMP Process</td>
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1. 4 & 6 Nickerson Expansion Space (Site G)  
   Estimated Cost: $43,900,000

2. Create New Student Center (Site A)  
   Estimated Cost: $17,000,000

3. Create New Welcome Center (Site B)  
   Estimated Cost: $72,000,000  
   Estimated Subtotal: $136,100,000

4. Build New E&G Building at Sub (Site C)  
   Estimated Cost: $3,000,000

5. Marston Site Future Open Space (Site E)  
   Estimated Cost: $3,200,000

SEQUENCING PLAN: SUMMARY

Priority Projects Implemented Either by Others, or Based on Increases in Enrollment and/or Policy Changes

- Build New Mixed Use with Retail & Parking (Development) (Site D)  
  Estimated Cost: N/A

- Build CHA Housing with Parking (Site I)  
  Estimated Cost: $24,000,000

- Build New Residence Hall with Parking (Site H)  
  Estimated Cost: $44,000,000

Estimated Total: $204,100,000
In the end.....

THIS IS YOUR PLAN,
NOT OUR PLAN
PROCESS

2023

- CORE PROJECT MANAGEMENT TEAM
- FDO (PROJECT LEADERSHIP GROUP)
- PROJECT RESOURCE GROUPS
- CAMPUS SURVEY (with University web and analysis support)

2024

- CAMPUS AT-LARGE
- BOARD OF TRUSTEES
- OTHER UNIVERSITY BUDGET & FACILITY STAKEHOLDERS
- EXTERNAL AGENCIES / PARTNERS (Community Colleges (3), City of Bellingham (1), Skagit & Whatcom Counties (2), State of WA (1), Tribes (#?), Community-At-Large (#?)
# Stakeholder Meetings

<table>
<thead>
<tr>
<th>Stakeholder Group</th>
<th>Virtual Meetings</th>
<th>In-Person/ Hybrid Workshop(s)</th>
<th>On-Line Survey (not included)</th>
<th>Pop-Up Stations/Open Houses</th>
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<td><strong>Academic Affairs Division</strong></td>
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<td>Leaders Group from each College/Academic Unit (10)</td>
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<tr>
<td>Council of Deans</td>
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<tr>
<td>Faculty Senate</td>
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<tr>
<td>Other Academic Affairs Leadership</td>
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<tr>
<td><strong>Enrollment &amp; Student Services leadership</strong></td>
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<td>Enrollment Management</td>
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<tr>
<td>University Housing, Dining and Student Union leadership</td>
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<td>Athletics (reports to President) &amp; Campus Recreations (ESS division)</td>
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<td>Other Auxiliaries leadership</td>
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<td><strong>Advocacy Stakeholders</strong></td>
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<td>ADEI stakeholder groups (faculty/staff employee committees, program reps)</td>
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<td>ADEI stakeholder groups (student representatives)</td>
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<td>ADEI additional meetings with groups</td>
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<td>Associated Students (student government)</td>
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<td>Student body</td>
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<tr>
<td>Okanagan Charter representatives</td>
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<td>Faculty/Staff employee representation groups</td>
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<td>Faculty/Staff</td>
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<td>Office of Institutional Effectiveness</td>
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<td><strong>Total</strong></td>
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### PROCESS

**2023**

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- **President’s Cabinet, Extended Leadership, Foundation, FARM (3)**
- **Capital and Space Advisory Committee, University Budget Committee (2)**
- **Facilities Development and Operations Division (FDO), President’s Sustainability Council (2)**
- **Enrollment and Student Services Leadership, Enrollment Management, University Housing, Dining and Student Union Leadership, Athletics, Other Auxiliaries Leadership (6)**
- **10 colleges/academic units, Council of Deans, Faculty Senate, Other Academic Leadership? (12)**
- **ADEI stakeholder groups [students, staff/faculty, program reps] (9)**
- **Associated Students (1)**
- **Okanagan Charter reps, Faculty / Staff reps, Office of Institutional Effectiveness (3)**

#### Initiate

- **Develop Communication Plan**
- **Initial Campus Tours**

#### Discover

- **Implement Communication Plan**

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**CORE PROJECT MANAGEMENT TEAM**

- **FDO (PROJECT LEADERSHIP GROUP)**

**PROJECT RESOURCE GROUPS**

- **CAMPUS AT-LARGE**
- **BOARD OF TRUSTEES**
- **OTHER UNIVERSITY BUDGET & FACILITY STAKEHOLDERS**
- **EXTERNAL AGENCIES / PARTNERS**
- **COMMUNICATION PLAN (NAC to provide process content/graphics and assist with planning)**

**CAMPUS SURVEY** (with University web and analysis support)

**INITIAL CAMPUS TOURS**